

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

MINUTES OF A REGULAR MEETING  
OF THE FACULTY SENATE HELD ON  
NOVEMBER 8, 1985, IN LISNER HALL  
Room 603

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- 1 The meeting was called to order by President Elliott at 2:10 p.m.

Present: President Elliott, Vice President French, Registrar Grimm, Parliamentarian Schechter, Altshuler, Claeysens, Della Torre, Eldridge, Fox, Greene, Griffith, Hill, Kelley, Kenney, Liebowitz, Loeser, Parrish, Pierpont, Rashid, D. Robinson, L. Robinson, Schiff, Schiller, Smith, Tolchin, Wallace, Yezer, and Ziolkowski

Absent: Barron, Birnbaum, Castleberry, Cheh, East, Levy, Lovett, Rycroft, Singpurwalla and Solomon

- 2 The President called for approval of the minutes of the regular meeting of October 11, 1985, as distributed. The minutes were corrected to indicate that Professor Della Torre was present, not absent, at the October 11th meeting. The minutes were then approved as corrected.

- 3 Under Old Business, Professor Griffith said that the response of the administration to the Senate's proposed amendments to Article X of the Faculty Code and Paragraph E. of the Implementing Procedures had been formalized in two memoranda from President Elliott dated October 9 and 10, 1985, respectively. The memoranda were distributed to the Senate at the meeting. He explained that it was the Executive Committee's intention to ask the administration to explain its reasons at this meeting for the changes recommended in these documents. In order to allow the Senate time to review the memorandum, Professor Griffith moved a 5-minute recess and no objection was made.

After the short recess, the session was called back to order, and President Elliott recognized Vice President French who summarized the basic grounds for the administration's decision not to accept in its entirety the proposed set of amendments. He spoke first to the rejection of the proposed system for arbitration of certain disputes.

In the first place, he said, the administration, along with the Council of Deans, had strong reservations about the consequences of the proposed arbitration

- 3 system in that it was so broadly drawn as to potentially open up almost endless possible actions. Second, department chairs would be the principal focus of such complaints leading to arbitration at a time when the administration is trying to encourage department chairs to assume a larger role in academic leadership. Third, under the proposed arbitration system, administrators would have the option of choosing not to submit to arbitration, and the administration would not have the authority to compel their participation. Fourth, he said he did not think the proposed arbitration structure was parallel to that employed by other institutions because the arbitrator in this system would not be an approved outside third party, but rather a faculty member chosen from a faculty pool within the University.

Dr. French also explained the administration's objections to the proposed Article X.B.1.b, authorizing any faculty member to file a grievance against another for serious misconduct or neglect. There is, he noted, a general lack of clarity regarding sanctions or remedies available to the administration under the Faculty Code, short of termination, to implement such a grievance procedure.

Professor Griffith explained that the memoranda were not circulated to the full faculty at this time because there are ongoing negotiations between the administration, University counsel, Professor Hill, Chair, Professional Ethics and Academic Freedom Committee, and himself about several points contained therein. Once the Professional Ethics and Academic Freedom Committee has had an opportunity to review the memoranda and to prepare its recommendation for proposed new language for Senate action, Professor Griffith said that that information will then be distributed to the full faculty.

Professor Schiller inquired whether the arbitration experiment referred to in the October 10th memorandum would still be tried on an ad hoc basis for a particular department even though the proposed arbitration system would not be a part of the Faculty Code. Vice President French replied that he was willing to participate in such an experiment if he could succeed in finding some academic unit willing to try it, but the rules would have to be adapted for use by a selected number of smaller units in that case.

At this point, the Chair was turned over to Vice President French by President Elliott who had to leave the meeting for another engagement.

- 4 . No resolutions were introduced under Introduction of Resolutions.

- 5 Mr. Robert D. Shoup, Director of the Budget, reported on enrollment figures and the University budget, as set forth in the material distributed to the Senate at the meeting. He said that the University budget will be submitted to the Board of Trustees in January, 1986, and that the information covered today excluded the Medical Center because its budget is prepared later in the year for submission to the Board in May. With reference to the projections in enrollment for the general University from Fall 1985 to Fall 1986, he pointed out that the decline included a reduction of 207 full-time undergraduates upon advice from the Enrollment Committee that incoming student volume be reduced to a more manageable level determined by the availability of dormitory space. He also pointed out that there was an increase in the 1985-86 Budget of about 3 million dollars in estimated expenses stemming about two-thirds from increased telephone bills and the acquisition of Riverside Towers. Under Budget Proposals for 1986-87, Mr. Shoup noted that the Budget Committee was recommending that the GWU Grants portion of Student Financial Aid be increased by \$500,000; the level of all Student Financial Aid will, of course, increase at the same rate as tuition; that fringe benefits be increased from 17% to 18%; and that incremental increases for salaries and wages be set at 6%. In concluding his report, Mr. Shoup said that he would be glad to answer any questions.

Professor David Robinson said that he was concerned about the statement that acceptance of undergraduate students was limited by the the availability of dormitory space because there are many fine public and private institutions across the United States which do not attempt to offer dormitory space to more than a small fraction of their undergraduate student body. Mr. Shoup responded that the Admissions Office has advised that the undergraduate student body largely comes from outside the District and is heavily dependent upon available dormitory space. Further discussion followed by Mr. Stoner, Professor D. Robinson, Associate Provost Phelps, Professor Griffith, Mr. Shoup, Dean Liebowitz, Professor Eldridge, Professor L. Robinson, and Vice President French.

- 6 Dr. Michael J. Worth, Vice President for Development, presented a report on the University's major fund-raising development campaign. Although the University has not announced or even established a formal, final goal for this campaign, Dr. Worth said that the major objective of this program will be for academic improvement, the pursuit of higher levels of academic quality, and developing long-term resources that are necessary

6 for primarily increased endowments. In the past, the University's development campaigns have been single-purposed, for example, for the construction of a new building such as Ross Hall; however, the University is now at a point in time when a comprehensive multi-million dollar University-wide fund-raising effort is possible, particularly in view of the Report of the Commission for the Year 2000 which projects even higher levels of academic quality for the University within the balance of this century. Dr. Worth said that this campaign was not simply one of the Board of Trustees, the President, or the Development Office, but was really the University's in which everyone plays a role. In closing, Dr. Worth offered to answer any questions. Professor Schiller asked if there has been any decision as to how the funds will be allocated among the schools. Dr. Worth responded that he was not talking about a single fund to which people are likely to contribute large sums of money to be allocated by the University administration. Major gifts will be made for specific purposes determined by and fairly consistent with the donor's own affiliation, interest, and desires. Professor Wallace asked how long the campaign will take if started in 1986. Dr. Worth replied that it is a five-year campaign but intensive fund-raising occurs in the first three years.

7 (a) On behalf of the Executive Committee, Professor Griffith reported that last year the Executive Committee had asked the Research Committee and the Professional Ethics and Academic Freedom Committee to review the request from the administration for Senate assistance in the development of an updated policy on conflict of interest. These committees have now recommended that a Special Committee be elected by the Faculty Senate to study this matter and that the membership of this committee include people who have particular background knowledge in this area. Professor Griffith said that the Executive Committee will consult on this matter and will propose a slate of nominees possibly at the next Senate meeting for election to this Special Committee.

Dean Liebowitz asked what prompted the concern about developing a new policy on conflict of interest. Professor Griffith responded that the Faculty Senate had received a request from the Chairman of the Medical Center Faculty Senate to look into the development of a policy. Subsequently, President Elliott and Vice Presi-

- 7     dent French also asked that the Faculty Senate look into this question because there appeared to be an increasing number of acute problems of conflict of interest caused by the increased collaboration between industry and university research. Dean Liebowitz replied that he was not opposed to the administration's request, but he thought that if this is a Medical School problem, then efforts should be confined to that specific problem without broadening the scope of the issue because he assumed most faculty are doing things which are correct. Professor Fox supported Dean Liebowitz' position on the matter, and Professor Ziolkowski commented that the administration appeared to be concerned that different schools might develop different policies which could prove troublesome in the future. Vice President French commented that at the present moment, in the absence of a University policy, specific cases come to the President for some kind of determination without an agreed-upon framework.

Concluding his report, Professor Griffith said that the Executive Committee would appreciate recommendations of nominees for election to the Special Committee on the development of a conflict of interest policy, as well as any indication from those who may oppose the establishment of such a committee. This information would have to be received by the Executive Committee prior to its next scheduled meeting on Friday, November 22nd, when the December Senate agenda is set.

- 7     (b) The following reports were made by the Chairs of Senate Standing Committees:

(1) Committee on Professional Ethics and Academic Freedom, Professor Peter P. Hill, Chair: The committee will meet November 15th to discuss the administration's response to the proposed Senate amendments to the Faculty Code pertaining to grievance procedures, and some Code changes may be ready for the December Senate meeting; the committee also hopes to propose additional language for the Code with reference to the mode of disposing of grievance cases when they reach the Board of Trustees; the committee is working on language for the Code and the Faculty Handbook that will affirm the responsibility of the faculty to report on serious faculty misconduct or significant neglect of faculty responsibilities; the committee has responded to a request for an opinion on whether or not academic freedom was being violated if the guidelines for monitoring the use of animals in the laboratory were extended to the classroom, and the committee concluded that it did not believe that such restraints

- 7 were less enforceable in the classroom than in the laboratory. Professor Hill noted that the Professional Ethics and Academic Freedom Committee's reluctance to take on the question of developing a conflict of interest policy stemmed from the difficulty of finding members who were willing to serve, although he has volunteered to serve on the proposed Special Committee as a representative of the Professional Ethics and Academic Freedom Committee.

(2) Committee on Educational and Admissions Policy, Professor Lilien F. Robinson, Chair: The committee has met three times and will meet next week; the four items presently under study are the summer sessions calendar, summer sessions salaries, the proposed plus and minus grading system, and religious holidays. The committee is also working on those sections of the Commission Report that were assigned to it.

(3) Joint Committee of Faculty and Students, Professor Stefan O. Schiff, Co-Chair: The committee has convened and expects to bring to the Senate at its next meeting a new Statement on Academic Dishonesty; the committee has established a subcommittee to work on the section of the Commission Report assigned to it.

(4) Committee on Honors and Academic Conventions, Professor Martha N. Rashid, Chair: A subcommittee has met and forwarded its suggestions pertaining to honors to the full committee for consideration; a subcommittee is working on designated sections of the Commission Report.

(5) Committee on Research, Professor John E. Ziolkowski, Chair: The committee has met twice and is working on the recommendations regarding research in the Commission Report and also in the Obstacles to Research Report; the committee will be collaborating with the Professional Ethics and Academic Freedom Committee on modifying the Faculty Code to reflect greater emphasis on research. Professor Ziolkowski noted that the Research Committee also declined to take on the task of developing a policy on conflict of interest, but recommended jointly with the Professional Ethics and Academic Freedom Committee that a Special Committee be established to carry on this study, and he has volunteered to serve as a representative of the Research Committee. Professor Ziolkowski said he would refrain from commenting on the description of the Research Committee in the Preliminary Report of the Special Committee on Senate Self-Study, but he thought it most "unkind."

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(6) Committee on University and Urban Affairs, Professor Ruth A. Wallace, Chair: The committee has met twice and will meet on December 5th; three subcommittees have been formed to examine the three major recommendations assigned to the committee with regard to the Commission Report. Professor Wallace said that she must take exception to the way the committee was evaluated in the Preliminary Report of the Special Committee on Senate Self-Study. The basis for evaluation appeared to be the number of resolutions a committee brought before the Senate, and while the Committee on University and Urban Affairs did not produce any resolutions last year, it did produce, along with the assistance of Jane Lingo, News and Public Affairs, a publication entitled Commitments, which has been well-received and which represents a lot of work.

(7) Committee on Physical Facilities, Professor Richard A. Kenney, Chair: The committee has met on three occasions, two of these being regular monthly meetings and one a meeting by invitation with the architect responsible for the rehabilitation of the University Yard; this subject has been the major item of the committee's business; the committee has also received reports of progress on several other projects carried from the previous committee, including the Presidents' House project and the development of a multipurpose campus brochure; two subcommittees have been formed to make a preliminary study of the two recommendations of the Commission Report assigned by the Executive Committee.

(8) Committee on Libraries, Associate Professor David A. Altshuler, Chair: The committee has agreed on several recommendations for the the Senate to respond to the Commission Report; the committee will discuss the Consortium-Cooperative Library Project, the plans to remodel the Gelman Library, and the general nature of collection development in all of the libraries; a subcommittee has been formed to study Collections Policies in basic medical science areas as these policies reflect the various mandates for Gelman and Himmelfarb Libraries; a request has been made that the University Librarian consider whether faculty borrowing privileges at Gelman Library should be revised in order to curb allegedly "wasteful" or "abusive" privileges; the committee intends to notify the Executive Committee that library staffs and patrons report wide-spread persistent overcrowding of all three libraries by users looking primarily for quiet study space; and a study is being conducted on an apparently alarming proliferation

- 7 of library users who are not members of the University community.

(9) Committee on Fiscal Planning and Budgeting, Professor Susan J. Tolchin, Chair: The committee has met once at which time a preview of the University Budget was presented by Budget Director Shoup and Provost Johnson. The committee will decide on its agenda for the year at its next meeting.

(10) Committee on Appointments, Salary and Promotion Policies, Professor Rodney W. Eldridge, Chair: The committee has met twice and is scheduled to meet next week; two members of the committee undertook a special study of fringe benefits with a recommendation for improvements, which the University has carried out; the committee is also reviewing the question of summer sessions pay scales in conjunction with the Educational and Admissions Policy Committee; the committee is studying a possible additional fringe benefit that is analogous to one now available to students, and that is to provide a support facility for faculty members who are experiencing emotional or psychological problems; and the committee is working on its responsibility to respond to the Commission Report.

(11) Committee on Student Financial Aid, Professor Edward Della Torre, Chair: The committee has met and the primary item of discussion was the pending legislation in Congress which might markedly affect the amount of student aid that will be available in the future, and, as soon as the impact of that can be assessed, the committee will be meeting again to try to find out what to do about it.

(12) Committee on Administrative Matters as They Affect the Faculty, Professor Griffith on behalf of Associate Professor Jerry L. Lake, Acting Chair: The committee is considering a draft of a new smoking policy for the University and a recommendation on that will probably be coming before the Senate for action fairly soon.

Professor Greene, on behalf of Professor Mary M. Cheh, Chair of the Special Committee on the Report of the Commission for the Year 2000, reported that the committee has met twice and has received a response from the President on the status of the Commission Report vis-a-vis the Board of Trustees. The committee has developed a questionnaire to be distributed to all



- 7 faculty members to solicit responses not only on recommendations in the Report, but other alternatives and other items that might be missing in view of faculty members.

- 8 Under Brief Statements, Professor Griffith made the following remarks:

The University has recently instituted a Service Awards program for non-academic staff members of the University. The purpose of this program is to recognize and thank employees who have given long term service to the University. From now on, employees celebrating their 5th, 10th, 15th, etc., anniversary of employment, will receive a Certificate of Recognition and a small award.


This year is a catch-up year for employees who would have received such an award earlier if the program had been in existence then. In our case, it is my privilege to present an award and Certificate of Recognition for ten years of service to Ms. Doris Trone, our Coordinator of Faculty Senate Activities, who would have earned this award in 1982 had the program been in place then.

As those of you know who have been active in the Senate in recent years, Doris Trone serves the Faculty Senate with great effectiveness, loyalty and devotion, as both our legislative clerk to this body and its standing committees, and as clerk of the court to our Faculty Grievance System. Whatever success any given Executive Committee has in keeping business flowing through the Senate and keeping non-concurrences and grievances from ending up in the courts owes a great deal to Doris' extremely reliable and conscientious help through her efficient running of the Senate office.

It, therefore, gives me great pleasure to present this award and Certificate of Recognition on behalf of the University to Doris Trone, on the occasion of what is now ten-years-plus-three of faithful and valuable service to our community.

Ms. Trone accepted the award and thanked the Senate members.

- 9 Upon motion made and seconded, Vice President French adjourned the meeting at 3:58 p.m.

  
Theodore H. Grimm, Jr.  
Secretary

THE GEORGE WASHINGTON UNIVERSITY  
INTERDEPARTMENTAL MEMORANDUM

November 8, 1985


Memorandum to Members of the Faculty Senate

The attached schedules were reviewed by the University Budget Committee on October 10, 1985. This information presents the first planning budget for fiscal 1986-87 including enrollment projections and proposed tuition rates.

The first schedule provides a summary of the results of Fall registration excluding students in a continuous enrollment status. The next schedule is the Enrollment Report which includes projections for Fall 1986. The estimated decline in enrollment for the general University of 323 students from Fall '85 to Fall '86 includes a reduction of 207 full-time undergraduates.

The categories of proposed increases for 1986-87 which have been included in the budget are listed following the Budget Summaries. Of particular note is that the reserve for program improvements has been eliminated. This cost reduction measure was necessitated by a net decline in non-tuition revenues and the reduced tuition expected from a lower 1986 enrollment.

The proposed 1986-87 tuition rates and a comparison to the current rates of some other schools complete the package.



Robert D. Shoup  
Director of the Budget

BUDGET COMMITTEE  
October 10, 1985

A G E N D A

- I. Enrollment Report (Revised)
  - A. Fall 1985
  - B. 1986-87 Projections
  - C. Projections Beyond 1986-87
- II. 1985-86 Current Estimate
  - A. Student Fees
  - B. Other Revenues
  - C. Reserve for Deficit Reduction
- III. 1986-87 Proposed
  - A. Program Requirements
  - B. Incremental Increases
  - C. Expense Reductions
  - D. Additional Revenues
  - E. Reserve for Deficit Reduction
- IV. 1986-87 Tuition Rates
  - A. Proposed for GWU
  - B. Comparison to Other Schools

Enrollment - Fall 1985  
(Excluding the Medical Center)  
Comparisons to Fall 1984 & Projected Fall 1985

	Actual Fall 1985 Over (Under) <u>Actual Fall 1984</u>	Actual Fall 1985 Over (Under) <u>Projected Fall 1985</u>
Undergraduates		
Full-time		
Columbian College	210	221
Education and Human Development	(8)	(5)
Engineering and Applied Science	(31)	(30)
Government and Business Administration	37	38
Public and International Affairs	(1)	(2)
Subtotal	<u>207</u>	<u>222</u>
Part-time		
Columbian College	(45)	(38)
Education and Human Development	12	15
Engineering and Applied Science	(26)	(26)
Government and Business Administration	(10)	(7)
Public and International Affairs	5	9
Subtotal	<u>(64)</u>	<u>(47)</u>
Graduates		
Arts and Sciences	(84)	(84)
Education and Human Development	26	33
Engineering and Applied Science	4	4
Government and Business Administration	(62)	(58)
Public and International Affairs	26	28
Subtotal	<u>(90)</u>	<u>(77)</u>
Law	25	29
Division of University Students	<u>(255)</u>	<u>(254)</u>
Total	<u>(177)</u>	<u>(127)</u>

Enrollment Data \*\*  
(Excluding Continuous Enrollment)  
Fall Semesters  
1983 - 1986

10/10/85

		<u>Actual</u>			<u>Projections</u>	
		<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1985</u>	<u>1986</u>
Columbian College						
Undergraduate	Full-time	2,661	2,811	3,021	2,800	2,940
	Part-time	435	407	362	400	360
	Total	<u>3,096</u>	<u>3,218</u>	<u>3,383</u>	<u>3,200</u>	<u>3,300</u>
Graduate Arts & Sciences						
	Masters	596	651	586	650	575
	Ph.D's	385	374	355	375	340
	Total	<u>981</u>	<u>1,025</u>	<u>941</u>	<u>1,025</u>	<u>915</u>
Education & Human Development						
Undergraduate	Full-time	131	123	115	120	110
	Part-time	49	43	55	40	55
Graduate		<u>801</u>	<u>787</u>	<u>813</u>	<u>780</u>	<u>820</u>
	Total	<u>981</u>	<u>953</u>	<u>983</u>	<u>940</u>	<u>985</u>
Engineering & Applied Science						
Undergraduate	Full-time	729	751	720	750	700
	Part-time	209	185	159	185	150
Graduate		<u>1,515</u>	<u>1,590</u>	<u>1,594</u>	<u>1,590</u>	<u>1,595</u>
	Total	<u>2,453</u>	<u>2,526</u>	<u>2,473</u>	<u>2,525</u>	<u>2,445</u>
Government & Business Administration						
Undergraduate	Full-time	996	1,081	1,118	1,080	1,035
	Part-time	180	148	138	145	140
Graduate		<u>2,281</u>	<u>2,179</u>	<u>2,117</u>	<u>2,175</u>	<u>2,100</u>
	Total	<u>3,457</u>	<u>3,408</u>	<u>3,373</u>	<u>3,400</u>	<u>3,275</u>

\*\*NOTE: This is a Budget Office report for planning purposes excluding Continuous Enrollments.

		<u>Actual</u>			<u>Projections</u>	
		<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1985</u>	<u>1986</u>
Public & International Affairs						
Undergraduate	Full-time	206	234	233	235	215
	Part-time	30	34	39	30	40
Graduate		<u>352</u>	<u>427</u>	<u>453</u>	<u>425</u>	<u>475</u>
	Total	<u>588</u>	<u>695</u>	<u>725</u>	<u>690</u>	<u>730</u>
SUBTOTALS						
Undergraduate	Full-time	4,723	5,000	5,207	4,985	5,000
	Part-time	903	817	753	800	745
Graduate		<u>5,930</u>	<u>6,008</u>	<u>5,918</u>	<u>5,995</u>	<u>5,905</u>
	Total	<u>11,556</u>	<u>11,825</u>	<u>11,878</u>	<u>11,780</u>	<u>11,650</u>
Division of University Students		<u>1,925</u>	<u>1,901</u>	<u>1,646</u>	<u>1,900</u>	<u>1,600</u>
National Law Center						
Juris Doctor	Full-time	1,002	1,031	1,096	1,030	1,080
	Part-time	427	392	349	390	320
Graduate		<u>266</u>	<u>281</u>	<u>284</u>	<u>280</u>	<u>280</u>
	Total	<u>1,695</u>	<u>1,704</u>	<u>1,729</u>	<u>1,700</u>	<u>1,680</u>
Total - General University		<u>15,176</u>	<u>15,430</u>	<u>15,253</u>	<u>15,380</u>	<u>14,930</u>
Medicine & Health Sciences						
Allied Health		147	150	138	150	140
MD (1984 Class List Total)		<u>620</u>	<u>605</u>	<u>615</u>	<u>600</u>	<u>610</u>
	Total	<u>767</u>	<u>755</u>	<u>753</u>	<u>750</u>	<u>750</u>
GRAND TOTAL		<u>15,943</u>	<u>16,185</u>	<u>16,006</u>	<u>16,130</u>	<u>15,680</u>

## THE GEORGE WASHINGTON UNIVERSITY

BUDGET SUMMARIES  
 (Excluding the Medical Center)  
 1985/86 - 1986/87

	1985/86		1986/87
	Approved Budget	Current Estimate	Proposed
ESTIMATED REVENUES			
Student Fees - Regular			
Columbian College	20,934,000	23,324,000	24,929,000
Education and Human Development	3,500,000	3,573,000	3,909,000
Engineering and Applied Science	11,860,000	11,530,000	12,447,000
Government and Business Administration	16,200,000	15,905,000	16,783,000
Graduate Arts and Sciences	3,698,000	3,493,000	3,730,000
Law Center	13,528,000	13,892,000	14,672,000
Public and International Affairs	3,672,000	3,731,000	4,037,000
University Students	4,100,000	3,422,000	3,653,000
Summer Sessions	7,200,000	7,200,000	7,920,000
	<u>84,692,000</u>	<u>86,070,000</u>	<u>92,080,000</u>
Off-Campus Programs			
Columbian College	225,000	200,000	200,000
Continuing Education	2,180,000	2,265,000	2,400,000
Education and Human Development	300,000	420,000	360,000
Engineering and Applied Science	1,605,000	2,195,800	2,350,000
Government and Business Administration	25,000	20,000	20,000
Graduate Arts and Sciences	660,000	947,000	975,000
Public and International Affairs	105,000	101,200	100,000
	<u>5,100,000</u>	<u>6,149,000</u>	<u>6,405,000</u>
Instructional Television	400,000	200,000	250,000
Student Fees - Special	7,000,000	7,000,000	7,000,000
Miscellaneous Fees	<u>1,315,000</u>	<u>1,400,000</u>	<u>1,500,000</u>
Total Student Fees	<u>98,507,000</u>	<u>100,819,000</u>	<u>107,235,000</u>
Grants and Contracts			
Program Funds	13,556,000	12,500,000	12,500,000
Indirect Cost Recovery	2,500,000	2,750,000	2,750,000
Gifts and Bequests	1,400,000	2,400,000	2,500,000
Investment Income			
Endowment Income	1,605,000	1,605,000	1,650,000
Temporary Investments	1,800,000	500,000	500,000
Investment Properties, Net	5,680,000	2,580,000	2,900,000

## BUDGET SUMMARIES

	1985/86		1986/87
	Approved Budget	Current Estimate	Proposed
Auxiliary Enterprises			
Housing			
Residence Halls	7,684,000	8,168,000	8,675,000
Food Service	3,254,000	3,389,000	3,400,000
Miscellaneous	123,000	125,000	125,000
	<u>11,061,000</u>	<u>11,682,000</u>	<u>12,200,000</u>
Services			
Auditorium	175,000	180,000	180,000
Bookstore	4,800,000	5,100,000	5,200,000
Marvin Center	3,600,000	3,800,000	3,965,000
Parking	2,950,000	3,128,000	3,130,000
	<u>11,525,000</u>	<u>12,208,000</u>	<u>12,475,000</u>
Rental Property	<u>351,000</u>	<u>460,000</u>	<u>460,000</u>
Total Auxiliary Enterprises	<u>22,937,000</u>	<u>24,350,000</u>	<u>25,135,000</u>
Other Income	<u>2,300,000</u>	<u>3,300,000</u>	<u>3,300,000</u>
TOTAL ESTIMATED REVENUES	<u>150,285,000</u>	<u>150,804,000</u>	<u>158,470,000</u>



## BUDGET SUMMARIES

	1985/86		1986/87
	Approved Budget	Current Estimate	Proposed
ESTIMATED OPERATING EXPENSES			
Administration and General			
General Administration	13,746,894	15,507,105	16,519,926
General Expense	4,855,448	5,558,121	5,709,990
Allocated to Medical Center	<u>(5,009,000)</u>	<u>(5,741,000)</u>	<u>(6,029,000)</u>
	<u>13,593,342</u>	<u>15,324,226</u>	<u>16,200,916</u>
Student Services	3,976,693	4,078,290	4,332,552
Allocated to Medical Center	<u>(145,000)</u>	<u>(267,000)</u>	<u>(280,000)</u>
	<u>3,831,693</u>	<u>3,811,290</u>	<u>4,052,552</u>
Instruction - Regular			
Columbian College	15,545,279	16,267,999	17,323,344
Education and Human Development	3,101,168	3,120,420	3,319,559
Engineering and Applied Science	6,703,703	6,731,450	7,233,279
Government and Business Administration	8,195,391	8,192,426	8,725,901
Graduate Arts and Sciences	2,736,612	2,826,236	3,025,006
Law Center	6,577,544	6,946,324	7,400,456
Public and International Affairs	1,449,688	1,505,671	1,604,382
University Students	244,258	155,675	167,589
University Professors	415,536	416,104	444,668
Naval Reserve Officers Training Corps	19,400	40,994	43,374
Computer Center	800,000	800,000	800,000
Miscellaneous Reserves	<u>783,168</u>	<u>254,837</u>	<u>255,752</u>
	<u>46,571,747</u>	<u>47,258,136</u>	<u>50,343,310</u>
Off-Campus Programs			
Columbian College	133,892	98,000	110,000
Continuing Education	3,554,866	3,615,859	3,745,000
Education and Human Development	228,287	216,340	220,000
Engineering and Applied Science	976,870	1,271,668	1,367,700
Graduate Arts and Sciences	386,009	463,391	485,000
Public and International Affairs	<u>53,784</u>	<u>45,000</u>	<u>50,000</u>
	<u>5,333,708</u>	<u>5,710,258</u>	<u>5,977,700</u>
Instructional Television	<u>788,330</u>	<u>800,000</u>	<u>860,000</u>
Instruction - Special	<u>6,645,122</u>	<u>6,058,005</u>	<u>6,058,005</u>
Total Instruction	<u>59,338,907</u>	<u>59,826,399</u>	<u>63,239,015</u>
Sponsored Programs	<u>12,500,000</u>	<u>11,500,000</u>	<u>11,500,000</u>
Gelman Library	<u>4,113,299</u>	<u>4,093,381</u>	<u>4,333,557</u>

# BUDGET SUMMARIES

	1985/86		1986/87
	Approved Budget	Current Estimate	Proposed
Student Aid			
Administration	515,314	542,029	576,427
General Scholarships	6,571,651	6,430,542	7,423,596
Grants-in-Aid	1,077,336	1,102,662	1,206,416
Endowed Scholarships and Prizes	118,000	118,000	118,000
Sponsored Scholarships and Grants	700,000	700,000	700,000
Allocated to Medical Center	(26,000)	(39,000)	(41,000)
	<u>8,956,301</u>	<u>8,854,233</u>	<u>9,983,439</u>
Maintenance and Operation of Plant			
Operations	12,546,710	13,052,940	13,402,906
Security	1,271,700	1,300,722	1,398,153
Allocated to Medical Center	(880,000)	(753,000)	(791,000)
	<u>12,938,410</u>	<u>13,600,662</u>	<u>14,010,059</u>
Auxiliary Enterprises			
Housing			
Residence Halls	7,800,000	8,435,725	8,699,214
Food Service	3,000,000	3,249,233	3,411,695
	<u>10,800,000</u>	<u>11,684,958</u>	<u>12,110,909</u>
Services			
Auditorium	200,000	191,190	200,761
Bookstore	4,800,000	5,035,485	5,126,749
General Food Service, Net	544,000	660,893	693,938
Marvin Center	3,600,000	3,748,672	3,914,258
Parking	2,464,079	2,353,258	2,423,715
Duplicating, Net	-0-	-0-	-0-
	<u>11,608,079</u>	<u>11,989,498</u>	<u>12,359,421</u>
Rental Property	<u>328,000</u>	<u>453,870</u>	<u>453,870</u>
Total Auxiliary Enterprises	<u>22,736,079</u>	<u>24,128,326</u>	<u>24,924,200</u>
Other			
Athletics - General	71,568	88,714	92,684
Men	840,776	881,903	935,074
Women	528,196	579,822	615,701
Smith Center	386,190	381,491	400,138
Dance Productions	38,807	38,315	40,396
Dramatic Activities	72,709	50,604	53,783
Publications	130,057	160,340	168,616
GWUSA	232,910	232,758	243,975
Other	198,756	276,554	293,577
Allocated to Medical Center	(40,000)	(33,000)	(35,000)
	<u>2,459,969</u>	<u>2,657,501</u>	<u>2,808,944</u>
TOTAL ESTIMATED OPERATING EXPENSES	<u>140,468,000</u>	<u>143,796,018</u>	<u>151,052,682</u>

## BUDGET SUMMARIES

	1985/86		1986/87
	Approved Budget	Current Estimate	Proposed
ESTIMATED CAPITAL EXPENSES			
General			
General Equipment	130,000	122,240	122,240
Real Estate	-0-	-0-	-0-
Debt Retirement	1,300,000	1,275,000	825,000
Structural Modification - Handicapped	25,000	25,000	25,000
Sinking Fund	75,000	75,000	75,000
	<u>1,530,000</u>	<u>1,497,240</u>	<u>1,047,240</u>
Capital Projects, Net			
Law Building Fund	2,200,000	2,200,000	2,200,000
Other	2,400,000	2,400,000	2,400,000
	<u>4,600,000</u>	<u>4,600,000</u>	<u>4,600,000</u>
TOTAL ESTIMATED CAPITAL EXPENSES	<u>6,130,000</u>	<u>6,097,240</u>	<u>5,647,240</u>
TOTAL ESTIMATED EXPENSES	146,598,000	149,893,258	156,699,922
ESTIMATED TRANSFERS			
Restricted Funds	625,000	910,742	950,000
Reserve for Reduction of Deficit	1,750,000	-0-	820,078
Reserve for Program Improvements	<u>1,312,000</u>	<u>-0-</u>	<u>-0</u>
TOTAL ESTIMATED EXPENSES AND TRANSFERS	<u>150,285,000</u>	<u>150,804,000</u>	<u>158,470,000</u>

BUDGET PROPOSALS  
(Excluding the Medical Center)  
1986-87

## EXPENSES

## Program Requirements

Student Aid Grants	\$ 500,000	
Fringe Benefit Improvement	<u>400,000</u>	\$ 900,000

## Incremental Increases

Salaries and Wages	6.0%	3,824,000	
Fringe Benefits:			
On Annual Increases	18.0%	688,000	
Other	-	204,000	
Expense and Equipment	5.0%	1,577,000	
Graduate Stipends	15.0%	96,000	
General Student Aid	9.8%	<u>700,000</u>	7,089,000

## Total Expense Increases

7,989,000

## Expense Reductions

Debt Retirement (Lenthal)	(450,000)	
Acquisition (Riverside)	(350,000)	
Medical Center Allocations	<u>(343,000)</u>	(1,143,000)

## Net Expense Increases

6,846,000

## REVENUES

## Non-Tuition Sources

Instructional Television	\$ 50,000	
Miscellaneous Fees	100,000	
Gifts and Bequests	100,000	
Endowment Income	45,000	
Investment Properties	320,000	
Auxiliary Enterprises	<u>785,000</u>	1,400,000

## On-Campus Tuition

(8.0% Rate Increase for Law	
9.8% Increase for Other Rates)	6,010,000

Off-Campus Tuition 256,0006,266,000

## Total Revenue Increases

7,666,000

NET-Funds Available for Reduction of Deficit

820,000

## PROPOSED TUITION RATES

	<u>Current</u>	<u>Proposed</u>	<u>Percent Increase</u>
Columbian College, GSAS, SEHD, SGBA, SPIA, DUS			
Full-time	\$ 7,350	\$ 8,070	9.8
Part-time and Graduate	275	302	9.8
Engineering and Applied Science			
Full-time	8,070	8,860	9.8
Part-time and Graduate	299	328	9.7
Law			
JD Full-time	9,760	10,540	8.0
Part-time	349	377	8.0
JD (Entered Prior to 1983)			
Full-time	8,680	9,374	8.0
Part-time	310	335	8.0
Post JD	260	281	8.0
SJD (For the Program)	8,800	9,504	8.0
SGBA Doctoral (For the Program)	18,680	20,510	9.8
Summer Regular	223	245	9.8
SEAS	265	291	9.8
Off-Campus General	185	203	9.7

## COMPARATIVE TUITION RATES

	Approved <u>1985-86</u>	Proposed <u>1986-87</u>
<u>Undergraduates</u>		
Cornell University	\$10,500	
Northwestern University	10,380	
Columbia University	10,280	
Boston University	10,100	
University of Pennsylvania	9,525	
University of Southern California	9,438	
Carnegie-Mellon Institute	9,400	
University of Rochester	9,400	
Georgetown University	9,300	
Washington University (St. Louis)	9,200	
Vanderbilt University	8,500	
Tulane University	8,334	
Case Western Reserve University	8,300	
Duke University	8,270	
American University	8,200	
New York University	8,140	
University of Miami	7,780	
Syracuse University	7,570	
The George Washington University	<u>7,350</u>	<u>\$8,070</u>
Catholic University	7,200	
Trinity College	6,825	
Fordham University	6,350	
Temple University	5,430	
University of Maryland (non-resident)	4,202	

## COMPARATIVE TUITION RATES

	<u>Approved 1985-86</u>	<u>Proposed 1986-87</u>
<u>Engineering</u>		
Cornell University	\$10,500	
Northwestern University	10,380	
Columbia University	10,280	
Boston University	10,100	
University of Pennsylvania	9,525	
University of Southern California	9,438	
Carnegie-Mellon Institute	9,400	
University of Rochester	9,400	
Washington University (St. Louis)	9,200	
Vanderbilt University	8,500	
Tulane University	8,334	
Case Western Reserve University	8,300	
Duke University	8,270	
New York University	8,140	
 The George Washington University	 8,070	 \$8,860
University of Miami	7,780	
Syracuse University	7,570	
Catholic University	7,300	
Fordham University	6,350	
Temple University	5,430	
University of Maryland (non-resident)	4,202	

## COMPARATIVE TUITION RATES

	Approved <u>1985-86</u>	Proposed <u>1986-87</u>
<u>Law</u>		
Northwestern University	\$11,310	
Columbia University	11,200	
New York University	11,200	
Cornell University	10,830	
University of Pennsylvania	10,650	
Boston University	10,100	
Georgetown University	9,900	
Vanderbilt University	9,800	
The George Washington University		
New students since Fall '83	9,760	\$10,540
Others	<u>8,680</u>	<u>9,374</u>
Catholic University	9,200	
Washington University (St. Louis)	9,200	
Case Western Reserve University	8,750	
Syracuse University	8,690	
American University	8,636	
Fordham University	8,600	
Temple University	7,528	



THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.  
20052

The Faculty Senate

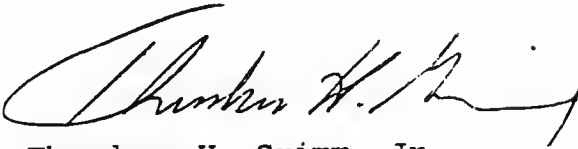
October 28, 1985

The Faculty Senate will meet on Friday, November 8, 1985, at 2:10 p.m., in Lisner Hall 603

AGENDA

1. Call to order
2. Approval of the minutes of the regular meeting of October 11, 1985
3. Old Business:  

Report on response of Administration to proposed amendments to Article X of the Faculty Code and Paragraph E. of Implementing Procedures, Resolutions 84/4, 84/5, and 84/6
4. Introduction of Resolutions
5. Report by Robert D. Shoup, Director of the Budget, on enrollment figures for Fall 1985 and budgetary planning for 1986-87
6. Report by Michael J. Worth, Vice President for Development, on fund-raising campaign
7. General Business:
  - (a) Report of the Executive Committee: Professor William B. Griffith, Chair
  - (b) Interim Reports by Chairmen of Senate Standing Committees
8. Brief Statements
9. Adjournment

  
Theodore H. Grimm, Jr.  
Secretary